

ROCHESTER JOINT SCHOOLS CONSTRUCTION BOARD



Rochester Schools Modernization Program

ANNUAL REPORT FY 2013-2014

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Introduction

The Rochester Schools Modernization Program (the “RSMP”) was created by New York State Legislation in 2007 in order to provide the City of Rochester (the “City”) and the Rochester City School District (the “RCSD”) with increased flexibility to meet the needs of its school children by providing alternative financing mechanisms for up to thirteen projects, collectively known as the RSMP.

Phase I authorized \$325 million with \$246 million in estimated “hard” construction expenses and \$79 million in design, management, financing, and other “soft” incidental program expenses. With Phases II, III, and IV the Rochester Schools Modernization Program is expected to span two decades, total approximately \$1.2 billion, and be the largest public works project in Rochester’s history.

The Legislation also created the Rochester Joint Schools Construction Board (the “RJSCB”) and designated the RJSCB as agent for the City and the District to undertake the RSMP projects on their behalf. The City’s Finance Director is currently the Treasurer of the RJSCB.

The RJSCB Chair meets with District’s Senior Leadership team, including the Superintendent, on a monthly basis. In addition, the District has assigned a senior level facilities manager as the liaison to the program.

The powers granted to the RJSCB enable a more efficient approach to the reconstruction and rehabilitation of the District’s educational facilities. The Legislation was sponsored by members of Rochester’s local delegation and approved unanimously in both houses of the New York State Legislature.

The Rochester City School District has a demonstrated, twenty-year commitment to providing regular maintenance to its schools. This commitment, however, has been hampered by limits in borrowing and capacity to take on more debt service. While the buildings have been maintained, they are in need of updates to bring the learning environment into the 21st century and provide students with facilities that are comparable to neighboring suburban districts.

The RCSD occupies fifty school buildings. Nearly half are more than 75 years old. Given the number and overall age of the buildings in the inventory, there is a constant demand for building repair and upgrading. The RCSD does not have any buildings that have dangerous conditions; however, given the nature and use of the buildings it still must maintain a constant emphasis on long-term building maintenance.

In addition to maintenance it is also important that the instructional demands of the District’s school programs are met. These demands include maintaining low class size, providing Pre-K classrooms, creating labs for computers and other technologies, expanding Special Education rooms, and providing space for school-based health centers and Student and Family Support Centers. All of these measures help to improve the overall delivery of a quality instructional program and a quality learning environment.

In 2010 the RJSCB hired a Program Manager, Gilbane Building Company (“Gilbane”) along with their partner Savin Engineers P.C. (“Savin”), to implement Phase 1 of the RSMP. The first task of the Gilbane/Savin team was to establish a Master Plan for the project using the criteria set forth by the District.

Beginning in the summer of 2010, Gilbane/Savin, and SWBR Architects, created the Master Plan for the RSMP. The Master Plan identified twelve school projects and a technology project (“District Wide Technology”)

to be included in Phase 1 of the RSMP. The Master Plan was subsequently approved by the Board of Education and the State Education Department in 2011.

Also in 2011, the RJSCB officially selected the County of Monroe Industrial Development Agency ("COMIDA") as the source to provide the Bond funds necessary to carry out the project. The Bonds will be paid by State Aid reimbursements up to a certain percentage, the balance of which is the local share.

In 2012, a Project Labor Agreement ("PLA") was negotiated with the Rochester Building and Construction Trades Council for use during the RSMP. The stipulations of the PLA provide economic savings to the project and support the RJSCB's goal to ensure a diverse workforce for the project.

Construction began on schedule in the summer of 2012. Enrico Fermi School 17, Helen Barrett Montgomery School 50, Charlotte High School and Franklin High School were the first projects to break ground in July 2012 followed by The World of Inquiry School 58 in October 2012.

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Executive Summary

Formed in the fall of 2008, the RJSCB is comprised of three members appointed by the Rochester City School District Superintendent and three appointed by the Mayor of the City of Rochester. The seventh member is jointly appointed by both the Superintendent and the Mayor. The RJSCB's Independent Compliance Officer ("ICO") is a non-voting member hired by the Board.

The RJSCB members represent a wide variety of backgrounds and skillsets. Each member has attained a high level of expertise and achievement in their respective fields. Their individual experience and work history provide an excellent cross section of knowledge on many subjects which is essential to guide this project through its many challenges.

Following two orientation sessions in late fall 2008, the RJSCB initiated its official proceedings in January 2009. The RJSCB began by completing a number of foundational tasks required to become fully functional. Among those initial accomplishments were: Adoption of RJSCB Bylaws, election of Officers, and the establishment of a committee system.

The RJSCB then evaluated the current Facilities Master Plan which had been previously created by the District. The Board determined that the original Facilities Master Plan would be updated to become the foundation for Phase I of the Modernization Program.

In August of 2009, following an extensive Request for Proposals and interview process, the RJSCB identified its general counsel.

In January of 2010 a Cooperative Agreement between the City School District, the City, and the RJSCB established the relationship and the roles and responsibilities of each party as it relates to the RSMP. The Cooperative Agreement confirms that the City shall not be obligated, directly or indirectly, to provide funding for the projects, to provide payment for debt service on any bond or notes, or any other obligations including, specifically, and local share obligation related to the project.

In the summer of 2010 the RJSCB hired a Program Manager, Gilbane Building Company ("Gilbane") along with their partner Savin Engineers P.C. ("Savin"), to implement the RSMP. The first task of the Gilbane/Savin team was to establish a Master Plan for the project using the criteria set forth by the District.

Also in 2010, the RJSCB established policies covering ethics, responsibilities, procurement, and communications. In addition, the RJSCB selected its Financial Advisor and its Bond Underwriter for the project, selected a firm to provide an energy efficiency study, and identified its Independent Compliance Officer ("ICO") following an extensive RFP and interview process.

Working with the Independent Compliance Officer and the Program Manager the RJSCB established a Preliminary Diversity Plan for the project which established the Minority and Women Business Utilization goals and Work Force Participation (EEO) goals for the project. (The goals and current RSMP participation are discussed later in the MBE/WBE/SBE/DBE Business Utilization and EEO Compliance section of this report)

The RJSCB engaged the services of a firm to assist the Board with SEQRA documentation for the RSMP. The Board acted as the lead agent for the assessment. In March of 2011, the RJSCB determined that the Phase 1 projects will not result in significant adverse environmental impacts. The Negative Declaration was distributed by the RJSCB to all interested and involved parties.

Beginning in the summer of 2010, Gilbane/Savin, along with a team of other firms, created the Master Plan for the RSMP. The Master Plan identified twelve school projects and a technology project (“District Wide Technology”) to be included in Phase 1 of the RSMP. The RJSCB conducted seven public meetings in September, October, and December 2010 for the purpose of seeking public comment and incorporating said comments into the draft Master Plan. The Master Plan was subsequently approved by the Board of Education and the State Education in 2011.

In the spring of 2011, the RJSCB selected the Architects for the first group of six school projects (Phase 1a). Those school projects include: School 17, School 28, School 50, School 58, Charlotte High School, and Franklin High School. (See Exhibit A - Table of Professional Service Firms)

The RJSCB hired a Technology Consultant to develop the District Wide Technology project, to act as the single point of contact for all technology related components that are a part of the RSMP, and to provide seamless technology integration in all schools, while also adhering to technology standards as set forth by the District. (See Exhibit A - Table of Professional Service Firms)

The RJSCB also engaged a food services consultant for the RSMP to ensure a site-based food service delivery system that compliments the operations of the District’s food service department and central kitchen. (See Exhibit A - Table of Professional Service Firms)

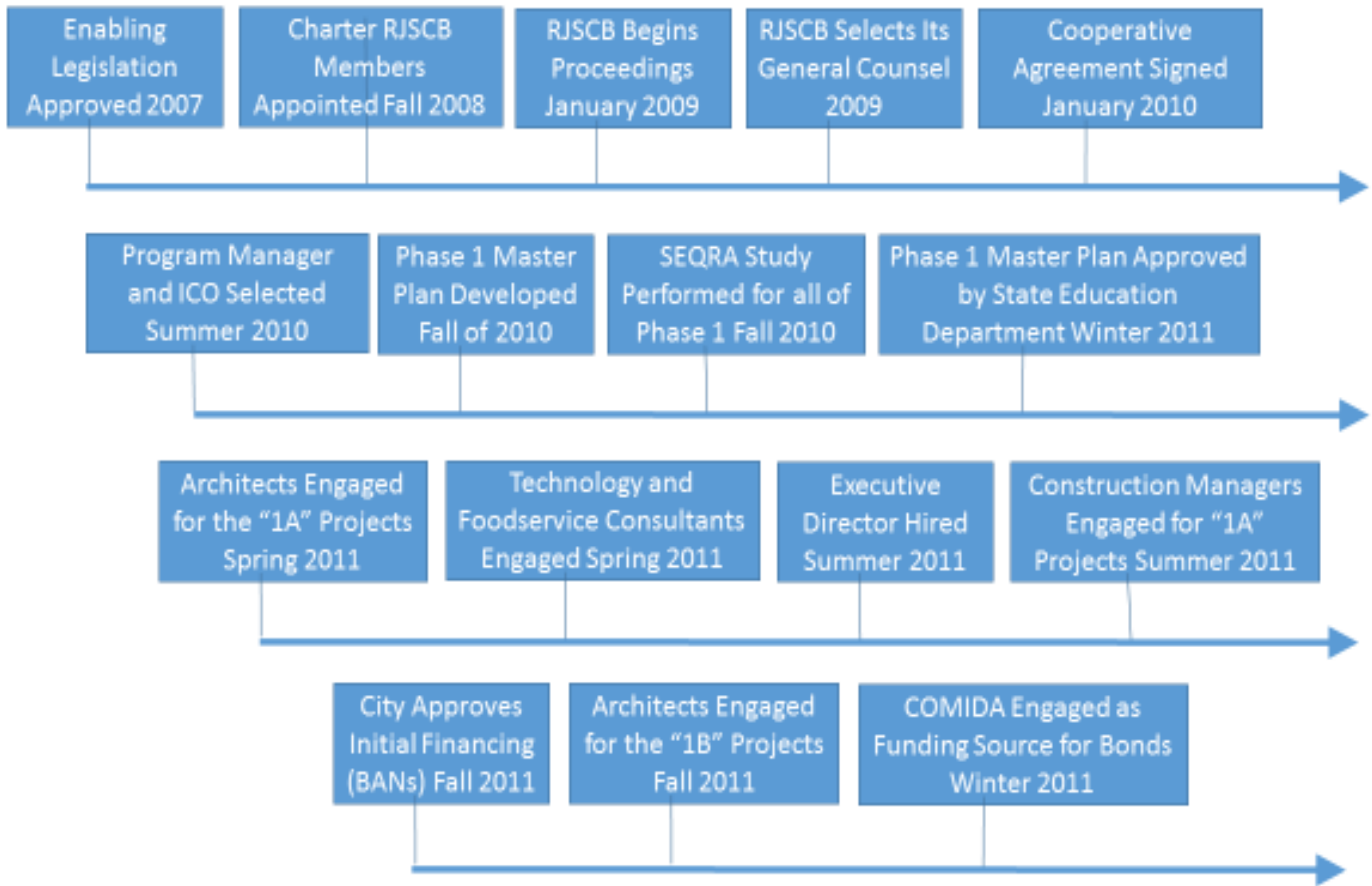
In the summer of 2011, the RJSCB hired Construction Managers for the 1a projects, to help plan the logistics and to implement the construction. (See Exhibit A - Table of Professional Service Firms)

In the fall of 2011, the next group of Architects was selected by the RJSCB to plan and design the second group of projects (Phase 1b). Those school projects include: School 5, School 12, Monroe High School, East High School, Edison Technology Campus, and Jefferson High School. Construction Managers were later selected in 2012 to implement the construction of these projects. (See Exhibit A - Table of Professional Service Firms)

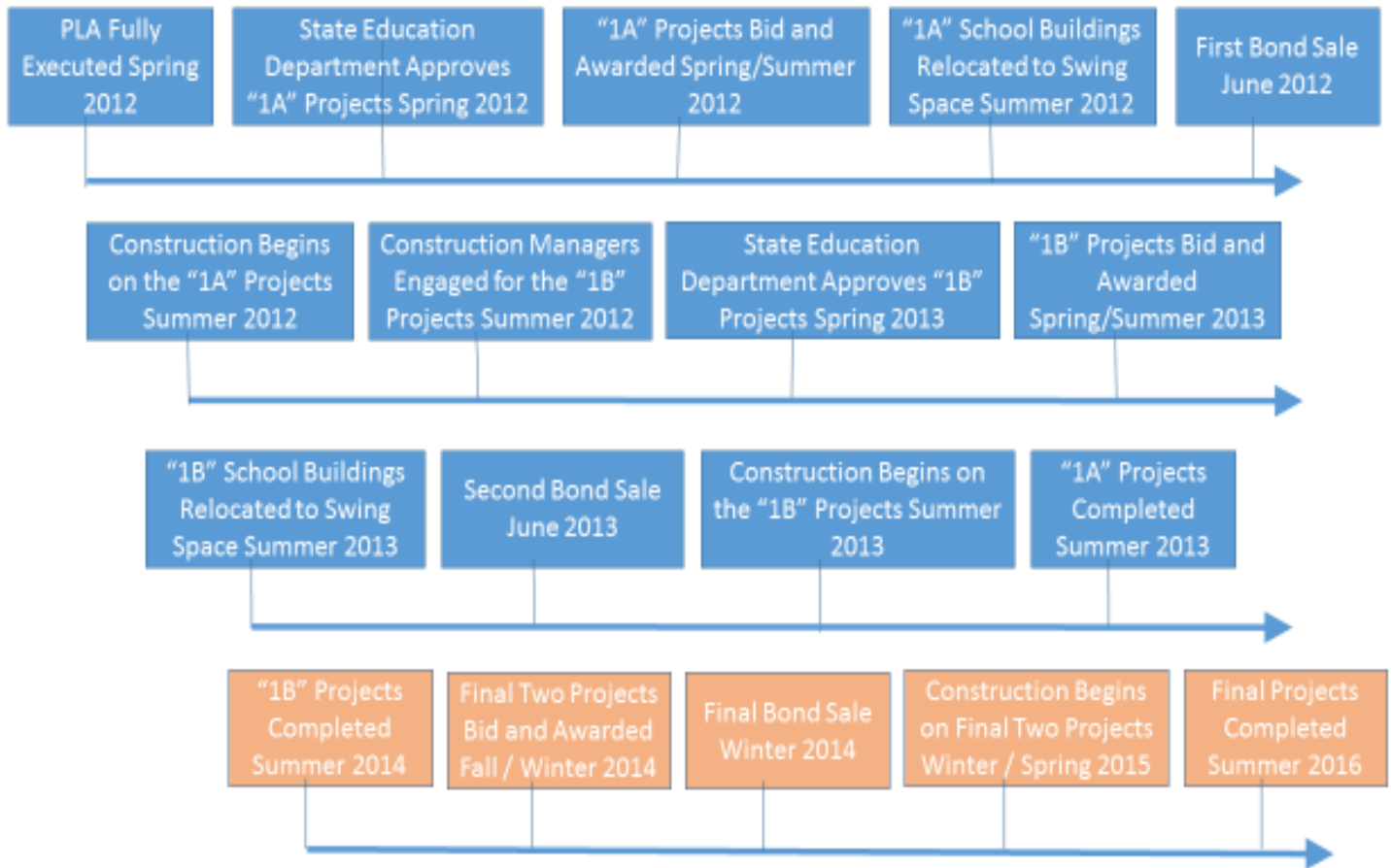
The first four projects were bid in the spring of 2012 and began construction in July 2012. School 17, School 50, Franklin High School, and Charlotte High School were completed in the summer of 2013. School 58, a two year project, was also bid in 2012. Construction started in the fall of 2012 and is schedule to be completed in November of 2014.

The RJSCB is committed to ensuring that the projects in Phase I support the educational objectives for students by assuring that building stakeholders have an active voice in the design process. The RJSCB is also committed to ensuring that neighborhood stakeholders have a voice in the design process. The Building Advisory Committees (“BAC”) have been established for each school project through the cooperation of the Program Manager and the building Principals. The BACs include participation from District parents, students, City of Rochester representatives, and neighborhood stakeholders unique to each project.

Project Timeline (2007 through 2011)

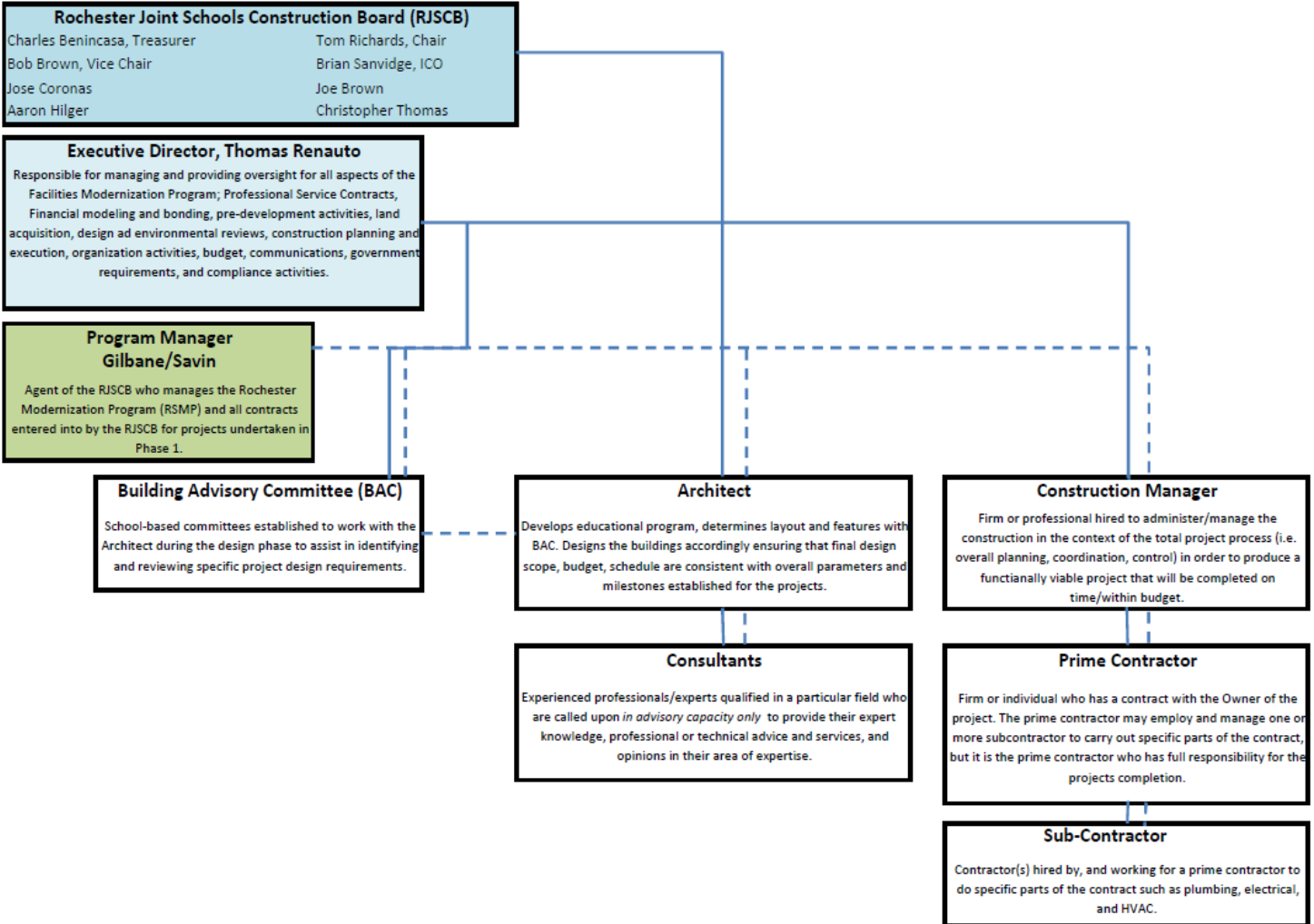


Project Timeline (2012 through 2016)



Rochester Schools Modernization Organizational Chart

Organizational Chart



Individual Project Architect and Construction Manager Assignments

<u>School Project</u>	<u>Architect</u>	<u>Construction Manager</u>
School 5	Young + Wright Architectural	The Pike Company
School 12	SEI Design Group	The Pike Company
School 17	SWBR Architects	The Pike Company
School 28	LaBella Associates	LeChase Construction
School 50	Clark Patterson Lee	The Pike Company
School 58	JCJ Architecture	LeChase Construction
Charlotte High School	CJS Architects	Campus Construction Group
Franklin Educational Campus	Young + Wright Architectural	Campus Construction Group
East High School	Cannon Desgin	LPCiminelli , Inc.
Edison Technology Campus	LaBella Associates	LPCiminelli, Inc.
Monroe High School	CJS Architects	Campus Construction Group
Jefferson High School	SEI Design Group	N/A

Major Achievements, 2013-2014

Series 2013 Bonds

In the spring of 2013 the RJSCB worked with its team of financial advisors and the County of Monroe Industrial Development Agency (“COMIDA”) culminating in June 2013 with the second of three anticipated Bond sales to finance the project. The Bond proceeds from the first sale paid back the City issued BAN funds and financed the first construction projects in the summer of 2012. This second series of Bonds provides financing for the construction of the second group of projects as well as the design of the remaining projects. The Bonds will be paid by State Aid reimbursements up to a certain percentage, the balance of which is the local share. (See Exhibit D - Table of Construction Cost and Anticipated State Aid Reimbursement and Exhibit E – Table of Debt Service vs. Anticipated State Aid Reimbursement)

Phase 1a Projects

The first four projects: School 17, School 50, Charlotte High School, and Franklin High School were completed in the summer of 2013 in preparation for the school year to begin. The School 58 project is a 2 year project, slated for completion in November of 2014.

In the fall of 2012, the District requested that the Auditorium at Franklin High School be added to the project. Designs were completed in the winter of 2013 and the project is currently under construction. Construction is scheduled to be completed in June 2014.

In 2012 the District also requested that full building air conditioning be added to as many of the Phase 1 projects as possible. Following a study of each project the Program Manager and RJSCB recommended to the District that the following schools add air conditioning to the scope of the project: School 5, School 28, School 50, School 58, and Monroe High School. The funding for full building air conditioning at these schools and for the Franklin Auditorium project (mentioned above) was reallocated from the Jefferson High School project at the request of the District. (See Exhibit D – Table of Estimated Construction Cost and Anticipated State Aid Reimbursement)

Phase 1b and 1C Projects

The 1b projects have been designed, approved by SED, bid, and construction started in the summer of 2013. Those projects include: School 5, School 28, East High School, and Edison Technology Campus. Each of these projects is currently scheduled to be completed in the summer of 2014. School 28 and Edison Technology Campus are ahead of their original completion schedule.

The remaining Phase 1 projects, (now called the 1C Projects) School 12 and Monroe High School have been approved by SED. School 12 is scheduled to bid in the fall of 2014 with construction to begin by the end of the year. Monroe High School will bid in the winter of 2014 and will begin construction in the summer of 2015. Both projects are scheduled to be completed in the summer of 2016.

The Jefferson High School project budget has been significantly reduced, as noted above in the Phase 1a project description, due to the added air conditioning and the Franklin Auditorium project.

Building Inventory and Move Management

The Move Management firm hired by the RJSCB to inventory and catalog the furniture and equipment at each Phase 1 school building did an excellent job coordinating the inventory process and moving the schools into temporary “swing space” in 2012 and again in 2013. The same firm will be performing moves in the coming summer 2014 including the moves back home for 3 schools as well as move School 12 into temporary swing space in preparation for construction in the winter of 2014. School 58 will also move out of swing space back into their home building in early 2015.

Project Labor Agreement (“PLA”)

In January 2012 the PLA negotiations between the RJSCB and the Rochester Building Trades Council concluded with all parties in agreement. The stipulations of the PLA provide economic savings to the project and support the RJSCB’s goal to ensure a diverse workforce for the project. Each of the contractors hired by the RJSCB will be required to abide by the labor rules set forth in the PLA. The relationship between the RJSCB and the Local Trade Unions continues to be harmonious and productive.

Financial Audit

The RJSCB engaged an independent audit firm to conduct a financial audit and opine on the RJSCB’s financial statements for the fiscal year ended June 30, 2013. The audit resulted in a clean opinion by the outside auditors with no material weaknesses or significant deficiencies.

SEQRA Update

In 2013 the RJSCB completed an update to the original SEQRA Report which had been based on the original Master Plan. This was done in order to reconcile the design changes that had taken place to the Phase 1b projects since the original SEQRA Report was completed. The original Negative Declaration was reaffirmed. A final update to the original SEQRA Report is anticipated for the Phase 1c projects.

Commissioning Agents

The RJSCB has hired Commissioning Agents for each of the projects in Phase 1 of the RSMP. Except for the Jefferson Project and the East High School projects which will not require Commissioning services.

Project Bids and other Contract Awards

The RJSCB has awarded the second bulk Furniture, Fixtures, & Equipment (“FF&E”) purchase for the project which includes School 5, School 28, School 58, and Edison Technology Campus.

The RJSCB has engaged the services of Moving Companies to perform the physical moves of the 2014 completed schools back to their home school and the next group of schools into swing space.

Other Anticipated Requests for Proposals and Bids

The RJSCB has issued or is planning to issue Request for Proposals (“RFPs”) for several other professional services. In the summer of 2014, the RFP for Special Inspections and Testing Services associated with the 1c projects will go out to bid. This RFP includes testing services for items such as soils, concrete, steel, masonry, and fireproofing.

Also in the summer of 2014, Environmental Testing and Inspection Services for the 1c projects will go out to bid. This RFP includes services to monitor compliance and document the environmental work taking place at each project. The RJSCB is mindful of the impact that this project will have on the local economy and makes a conscious effort to involve many local businesses. (See Exhibit F - Contracts by Region)

The RJSCB will also prepare and bid a bulk kitchen equipment purchase for the 1c projects.

MBE/WBE/SBE/DBE Business Utilization and EEO Compliance

The Diversity Goals established in the Preliminary Diversity Plan for Business Enterprise Utilization and Work Force (EEO) compliance are among the RJSCB's primary initiatives to build capacity for the City of Rochester and its residents. All of the RJSCB's partners including professional services and contractors must join in meeting the goals.

The goal for Business Utilization is a combined 27% for M/W/S/DBE. The project has achieved 32% to date. The goals for Minority and Women workforce participation (EEO) are 20% and 6.9% respectively. To date the project has achieved 23% and 11% for EEO participation. (See Exhibit G – MBE/WBE/SBE/DBE Professional Services and Minority and Women Workforce Summary Report)

In January 2014, the RJSCB hired a new Independent Compliance Officer for the remainder of the Phase 1 project. This firm will implement the RJSCB's action plan for improvement based on recommendations provided by a third party auditing firm. (See **Equal Opportunity** Section of this Report)

Master Plan Update

In parallel to the work taking place for Phase 1 of the RSMP, the RJSCB and the District are looking towards the next step in the modernization process. To move forward with Legislation for future phases of work, the District authorized an update to the original Master Plan in February 2012. This update focused on a detailed evaluation of the District's entire portfolio of Buildings including: each building's capacity, enrollment projections, infrastructure needs, neighborhood schools, pre-k availability, and other District priorities. Work was completed in October 2012, followed by the Superintendent presenting the Master Plan Update to the Board of Education on November 1, 2012. Following a series of public meetings throughout the fall and winter of 2012/2013 the Board of Education approved the Master Plan Update in March 2013. The Master Plan update provides the guidelines for Phases 2, 3, and 4 over the next 10 years of the project.

PROGRAM HIGHLIGHTS

1. 100% of Prime Construction contracts have been awarded to Greater Rochester Firms.
2. 94% of Construction and Professional Service contracts have been awarded to Greater Rochester Firms.
3. The program is averaging roughly \$8 million of work in place per month over the first 23 months. Of the \$178 million paid to date, 94% stays within the local economy = \$167 million
4. The M/W/S/DBE Business Utilization overall goal of 27% is currently being exceeded with 32%. Roughly \$69 million has been subcontracted to M/W/S/DBE firms to date. All dollar amounts are based on the Compliance Report dated April 24, 2014 and are subject to the results of a comprehensive project audit currently being conducted by Baker Tilly on behalf of the RJSCB.
5. Workforce Participation goals of 20% minority and 6.9% women are currently being exceeded with 23% and 11% respectively. All work hours are based on the Compliance Report dated April 24, 2014 and are subject to the results of a comprehensive project audit currently being conducted by Baker Tilly on behalf of the RJSCB.
6. Applying and qualifying each of the projects for energy credits and grants totaling \$462,000 to date along with projected annual operational energy savings due to tightened building envelopes and more efficient mechanical and electrical equipment estimated at \$500,000 per year.
7. Upgrading the food service facilities at ten (10) of the Phase 1 projects allows for much healthier food choices.
8. Upgrading and expanding the athletic facilities at six (6) of the Phase 1 projects allowing for improved physical education and sports programs. This includes the District's first artificial turf field at East High School.
9. Redesigning and upgrading 670 classrooms and specialized teaching spaces allowing for better indoor air quality, daylighting, and the latest teaching technology.
10. Providing full building air conditioning in five (5) of the Phase 1 projects allowing for potentially year round school and community use.
11. Standardized front-end specifications for the RSMP.
12. Completed eleven (11) full building summer moves of furniture, staff, and provisions for over 8,000 students to and from swing space. Partial internal moves affecting another 3,000 students were also completed. Total building area affected is over 2 million sq. ft.
13. Developed and implemented furniture standards for the District and competitively bid and provided over \$3 million of new furniture and equipment. New standards and competitive bid procurement has resulted in over \$500,000 in savings over state contract pricing.

Going Forward, 2014-2015

Phase 1b Construction Schedule and Swing Space moves

In the summer of 2014, the second group of schools (School 5, School 28, East High School and Edison Technology Campus) will be completed and those which are currently in swing space will move back to their home school.

School 58, which will be completed in November 2014, will move back to their home school mid-year. (See Exhibit C - Swing Space Allocations)

Phase 1c Projects

School 12 will be vacated in the summer of 2014, moving into Jefferson High School as swing space, in preparation for construction. The School 12 project will begin construction in the winter of 2014.

Monroe High School will begin construction in the summer of 2015.

SEQRA update

The original SEQRA will be updated to reflect and changes to the Phase 1c schools from the original Master Plan.

Professional Services

The RJSCB will engage professional service firms as necessary to carry out tasks associated with the Phase 1b and 1c projects.

Legislation for Phase II

The RJSCB, working with the City and the District, is looking forward to legislative approval of Phase 2 and will support the District's roll-out of the program.

Equal Opportunity

As required by the enabling legislation, following an extensive RFP and interview process, the RJSCB identified an Independent Compliance Officer (“ICO”) in August of 2010. The ICO is a member of the Board by legislation.

Working with the ICO and the Program Manager the RJSCB established a Preliminary Diversity Plan for the project which established the Minority and Women Business Utilization goals and Work Force Participation (EEO) goals for the project. (The goals and current RSMP participation are discussed later in the MBE/WBE/SBE/DBE Business Utilization and EEO Compliance section of this report)

All firms and individuals seeking to participate in the Rochester Schools Modernization Program should be prepared to acknowledge their understanding and support of this social policy and will be expected to demonstrate efforts to solicit the participation of such individuals as partners, associates, and/or employees. In this regard, the RJSCB expects program participants to undertake or continue existing programs to ensure that minority group members and women are afforded equal employment opportunities without discrimination.

The ICO is responsible for all compliance issues related to the project. The ICO will identify and confirm a subcontractor’s certification(s), track the Prime contractor’s compliance for both Business Utilization and Workforce Participation, collect reporting data and provide performance reports to the Board on a monthly basis, provide support to M/W/S/DBEs, verify payments to subcontractors, and provide program outreach among other things.

In November of 2013, following an RFP and interview process, the RJSCB engaged a third party consultant to review the project records kept by the Independent Compliance Officer. The consultant, Northeast Preconstruction Ventures Inc. (“NPV”), immediately engaged and began an audit of the ICO records for Phase 1 of the RSMP.

The audit concentrated on the completeness and accuracy of records kept and maintained by the ICO, the effectiveness of the ICO’s internal controls, and the subsequent diversity reporting by the ICO to the RJSCB. Their work revealed several material weaknesses in the ICO’s controls and contains numerous recommendations for eliminating the risk and reoccurrence of these deficiencies.

The RJSCB is committed to the successful implementation of the Diversity Plan through improved performance of the ICO in a manner consistent with the independence of the ICO required by the Legislation.

On January 13, 2014 the RJSCB hired a new ICO for the remainder of Phase 1. Changes to the process of data collection, reporting, record keeping, and other deficiencies identified in the audit report began immediately with the new ICO.

The new ICO has been implementing the recommendations from NPV that can improve the Diversity Plan implementation and be made without changes in the Legislation.

The Board's action plan for improvement includes the implementation of new procedures by the ICO.

Among those changes are:

- The new ICO has developed and provided the Board with a detailed "controls process".
- The ICO will report any changes to the Prime contractor's M/W/S/DBE subcontracting plan to the Board.
- The ICO will require that copies of all signed subcontracts, change orders, and cancelled checks be submitted to the RSMP for record.
- Improving project related Diversity Forms.
- More thorough review of monthly reporting and data collection for accuracy and timeliness.
- Creation of a checklist for verification of the project Diversity Form data.
- The monthly report will be expanded to include the status of compliance for both Business Utilization and Workforce Participation by firm each month.
- The ICO will review and collect Empire State certifications of all MWBEs, DOT certifications of DBEs, and letters of certification of SBEs.
- The ICO will report monthly deficiencies in data collection by firm each month.
- The ICO has implemented an electronic data collection system. This system is used to collect data from all professional service firms and construction firms. The data can be viewed (with levels of security) by those granted access. Currently all Board members, the Program Manager, and the Construction Managers have the ability to view the data in real time online.
- The RJSCB will audit the records of the ICO on a more frequent basis going forward.
- The ICO will work more closely with the Program Manager and the Construction Managers regarding open issues, outstanding paperwork, and payments to Prime contractors.
- The ICO will attend contractor meetings on site with the Construction Manager, will report the compliance status to each contractor, and will report deficiencies to the Construction manager on a monthly basis.

Program Management Oversight

In August 2013, Bergmann Associates (“Bergmann”) was retained by the RJSCB to evaluate the performance of the Program Manager (“PM”) during Phase 1 of the RSMP. The goal was to bring issues to light that would benefit from additional consideration as this project moves into succeeding phases.

In consultation with RJSCB representatives, Bergmann identified 34 PM scope/tasks included in the contract for examination and their impact on Program success. Based on the overall results, PM scope/tasks exhibiting a significant level of consistency in terms of “need to improve” were identified.

The RJSCB is committed to the successful implementation of Phase 1 through improved performance of the Program Manager.

Among those improvements are:

- Independent Document Review services were provided by the Program Manager, in lieu of a 3rd party hired by the Architects, for the final two projects (School 12 and Monroe). This resulted in a better system for recording and tracking corrections to the documents prior to bid.
- A more defined role for the Construction Managers for the 1B and 1C projects.
- More timely engagement of the Commissioning Agents (during the design phase) and close contract administration by the Program Manager.
- The District has assigned a senior level facilities manager as the central point of contact which has resulted in improved communications and timelier decisions/direction.
- A Program Procedures Manual has been developed. As a “working document” this manual is updated regularly as new procedures are developed or old ones are modified.
- A set of standard project specifications has been developed. The specifications are updated for each project with the latest project information.
- Punchlist walkthroughs will now be attended by the District’s facilities group as they occur rather than post occupancy. This will improve the timeliness of issues being identified and addressed prior to the start of school.
- The Program Manger will take over the scheduling function for individual projects.

RJSCB Meetings

The Board conducts its business meetings generally on the first Monday of the month at 4:30 p.m. Meetings are held at the Program offices located at 1776 North Clinton Avenue, Rochester NY 14621. For scheduling, agendas, minutes and other details, visit the Board's website at www.rcsdk12.org/rsmp.

Monthly RJSCB business meetings as well as all Committee meeting are open to the public. The Board's M/WBE and Services Procurement Committee and the Finance Committee meet each month generally on the Thursday prior to the monthly business meeting. Those meetings take place at 7:30am and 9:00am respectively. Please check the website www.rcsdk12.org/rsmp for a complete meeting schedule.

Exhibit A

Table of Professional Service Firms and Contractors
 (Rochester Firm, Buffalo Firm, Out of Area Firm) see also Exhibit E

Vendors	Description of Services
District Wide	
Clark Patterson Lee	SEQRA Consulting Service
Bergmann Associates	Program Assessment
Bergmann Associates	Program Assessment
NPV Inc.	Third Party Review Services
Kaizen Foodservice	Food Service Consulting
Millennium Strategies	District-wide Technology
SWBR Architects	Architectural Master Planning
Wendel Energy Services	Energy Consultant
Harter Secrest & Emery	Legal
PHASE 1A Projects	
CJS Architects	Architect Services - Charlotte
Clark Patterson Lee	Architect Services - School 50
JCJ Architecture	Architect Services - School 58
LaBella Associates, P.C.	Architect Services - School 28
SWBR Architects	Architect Services - School 17
Young + Wright Architects	Architect Services - Franklin + Aud
LeChase Construction	CM Services (28 and 58)
The Pike Company	CM Services (17 and 50)
Campus Construction	CM Servs (Charlotte & Franklin)
Other	
Seeler Engineering	PLA Study
LaBella Associates	Comm. Agent (17, 58, Monroe)
Hunt Engineers	Comm. Agent (28, 50, Edison)
Erdman Anthony	Comm. (5, 12, Char, Frank)
Landon & Rian	ICO (Stage 2)
Baker Tilly	ICO (balance of Phase 1)
OSO Inc	Env. Monitoring (1A)
OSO Inc	Env. Monitoring (1B)
Lawley Services	Ins. & Bond Review
Main-Ford General Supply	Kitchen Equipment (1a)
Main-Ford General Supply	Kitchen Equipment (1b)

Charlotte Appliance	Small Appliances
Appliance Associates of Buffalo	Small Appliances (1b)
School Specialty	FF&E (17/50/Char)
Facilities Equip & Services	FF&E (17/50/Char)
FM Resources	FF&E (17/50/Char)
Hertz Furniture	FF&E (17/50/Char)
ProMaxima	Fitness Equipment
School Specialty	FF&E (5, 28, 58, Edison)
Facilities Equip & Services	FF&E (5, 28, 58, Edison)
FM Resources	FF&E (5, 28, 58, Edison)
Hertz Furniture	FF&E (5, 28, 58, Edison)
Sedgwick Business Int.	FF&E
Quality Office Env.	FF&E
SJB Services	Special Inspect/ Testing (1A)
SJB Services	Special Inspect/ Testing (1B)
JT Securities	Security Services (17/50/58)
AP Safety and Security	Security Services (5/28/Edison)
Lafayette Storage & Moving	Moving Services
FM Office Express	Moving Services
Corrigan Moving	Moving Services
MDI	Moving Services
CCP	Pre-Apprenticeship Program
Corrigan Moving	Moving Services 1B
Clark Moving	Moving Services 1B
FM Office Express	Moving Services 1B
Vargas Associates	Move Manager

PHASE 1B and 1C Projects

CJS Architects	Architect Services - Monroe
Young & Wright Architects	Architect Services - School 5
LaBella Associates	Architect Services - Edison
SEI Design Group	Architect Services - School 12
Cannon Design	Architect Services - East
SEI Design Group	Architect Services - Jefferson
Pike	CM Services - School 5 and 12
Campus	CM Services - Monroe
LPCiminelli	CM Services - East and Edison

Construction Contracts

Hewitt Young Electric	DWT 1a
TEQ	Interactive White Boards
Ronco	Network Electronics

ICS Telecom	Handsets
Hewitt Young Electric	DWT 1b
Ronco	Interactive White Boards
Manning Squires Hennig	School 58 GC
Leo J. Roth	School 58 - Mech
Eastcoast Electric	School 58
M. A. Ferraulo	School 58 - Plum
Manning Squires Hennig	School 28
Bell Mechanical	School 28 - Mech
Nairy Mechanical	School 28 - Plumb
Kaplan Schmidt	School 28
Manning Squires Hennig	School 50
B&B Mechanical	School 50 - Mech
Eastcost Electric	School 50
Thurston Dudek	School 50 - Plumb
Manning Squires Hennig	School 17
Testa Construction	School 17 - Clinic GC
M. A. Ferraulo	School 17 - Mech
Eastcoast Electric	School 17
M. A. Ferraulo	School 17 - Plumb
The Pike Company	Charlotte
M. A. Ferraulo	Charlotte - Mech
Concord Electric	Charlotte
Thurston Dudek	Charlotte - Plumb
The Pike Company	East
DiFiore Construction	East Field
LeChase Construction	School 5
Bell Mechanical	School 5
Kaplan Schmidt	School 5
Thurston Dudek	School 5
The Pike Company	Edison
Landry Mechanical	Edison
MA Ferraulo	Edison-plumb
Hewitt Young	Edison
Steve General	Franklin Aud
Kaplan Schmidt	Franklin Aud
MA Ferraulo	Franklin Aud
Steve General	Franklin Aud Roof
Cucchiara	Franklin
Leo J. Roth	Franklin - Mech
Kaplan Schmidt	Franklin
Thurston Dudek	Franklin

Exhibit B **Project Summaries**

“Phase 1A” Schools

ENRICO FERMI SCHOOL 17

Located in the northwest area of Rochester, Enrico Fermi School No. 17 is a Pre K – 6 school with a current enrollment of 561 students. Constructed in 1967, the building is a three-story construction and contains approximately 77,111 square feet of building space. Additionally, the school utilizes four transportable classroom units that total approximately 4,584 square feet. The building sits on a 5.40 acre site, has 32 parking spaces, playground space, an athletic field and basketball court. The buses load/unload on the service drive located on site to the North of the school building. A 3.76 acre city park sits adjacent to the school to the east.

The school presently contains 37 general classrooms, most of which meet today’s standard. Common spaces include a cafeteria, gymnasium and library. The stage located in the cafeteria allows the lunchroom to double as an auditorium/performing arts venue. School No. 17 presently houses a universal Pre K program, a Montessori Pre K/Kindergarten, the Unity Health Orchard Street Community Health & Family Center and a dental clinic run by the Eastman Dental Center’s Department of Community Dentistry. It offers a bilingual program for native Spanish speakers in Kindergarten through grade 6; has the District’s only elementary school string orchestra, taught by personnel from the Eastman School of Music; and has a primary and intermediate vocal chorus.

The proposed scope of work for this facility is driven by its conversion to a 3-strand (3 classrooms per grade level) K – 8 building. Approximately \$2.3 million in infrastructure work has been identified to repair and replace deficient and outdated systems in the school’s physical plant. Exterior rehabilitation work includes some window replacement, replacing the doors, and rehabilitation and repairs to the existing precast concrete wall system.

The final design incorporates some new classrooms and a large building addition for a new cafeteria and gymnasium on the east side of the facility bounded by Saxton Street. A new vestibule has been added between the existing main facility and a cluster of kindergarten rooms to create a new main entrance. Due the limited amount of land available, the design includes land-use modifications to adjust for the impact of the building addition to recreational areas, play fields, green space, pedestrian circulation and parking. A landscaped buffer is maintained between the new addition and Saxton Street. Adjacent parkland access from the school site has been improved. A dedicated service and loading area has been added on the Saxton Street side. The existing bus loop extending from Orchard Street to Saxton Street (north of school) is to be upgraded with new fencing, curb cuts, roadway and improved drainage. All fencing, curb cuts and landscaping are being designed to complement adjacent properties and provide adequate buffers.

The School 17 project was completed in the summer of 2013 and re-opened for school programs at the start of the 2013-2014 school year.

HELEN BARRETT MONTGOMERY SCHOOL 50

Located in the northeast area of Rochester, Helen Barrett Montgomery School No. 50 is a K – 6 school with a current enrollment of 530 students. A single-story building, School No. 50 contains approximately 55,832 square feet of building area. Constructed in 1956, the building sits on a 6.54 acre site. It has 55 parking spaces, playground space, an athletic field and a baseball diamond. The buses currently unload in a loop off the north face of the school along Rau Street.

The school presently contains 25 general classrooms, most of which meet today's standard. Special programs offered include the Major Achievement Program (MAP) for grades 4-6, Learning English through Academic Program (LEAP) for grades K-3, and English for Speakers of Other Languages (ESOL) for all grades. Common spaces include a cafeteria, gymnasium, library, and a computer lab as well as mobile computer laptop stations. The existing school building does not have a stage or defined auditorium.

The proposed scope of work for this facility is driven by its conversion to a 3-strand (3 classrooms per grade level) K–8 building. Proposed building rehabilitation work includes alterations to reconfigure approximately 15,000 square feet of existing building area and renovation of approximately 31,000 square feet of existing building area. Approximately \$2.4 million in infrastructure work has been identified to repair and replace deficient and outdated systems in the school's physical plant. Interior rehabilitation work includes removal and replacement of interior finishes, doors, HVAC, plumbing and electrical systems and asbestos abatement.

A total of 53,331 square feet of additions to add needed classroom spaces, a large gymnasium addition, and a new kitchen are required to meet the model program needs of a K–8 school. Following construction, the closing of Lehaco St. is being requested to provide for additional field area to make up for some of the field space being taken by the building additions. Additional parking along Reliance St. is proposed to address the parking deficiency as the projected parking demand exceeds the currently available on-site parking. The exterior of the existing school facing Seneca Avenue and Rau Street will remain largely unchanged. The exterior façade of the existing school building along Reliance Street will be slightly changed by the classroom addition.

Full building air conditioning was requested by the District and added to this project during construction.

The School 50 project was completed in the summer of 2013 and re-opened for school programs at the start of the 2013-2014 school year.

WORLD OF INQUIRY SCHOOL 58

Located in the south area of Rochester, World of Inquiry School No. 58 is presently a K – 8 school. The school’s current enrollment is 476 students. A two-story building with a basement, School No. 58 contains approximately 106,510 square feet of building area. It is an Expeditionary Learning school, using inquiry-based learning that is interactive, experiential, and exploratory. The District’s initiative is to “grow” this school to become the first K – 12 school in the district. It has been “growing” this school by adding an additional grade level each year.

Constructed in 1915, the school presently contains 23 general classrooms, most of which are smaller than today’s standard. Common spaces include a cafeteria, two single teaching station gymnasiums and a library. A stage located in the upper gymnasium allows this space to function as an auditorium. The building sits on a 2.72 acre site, has 59 parking spaces, playground space and a basketball court. The buses unload at the south face of the school on University Avenue.

The proposed scope of work for this facility centers on its “growth” to a K – 12 facility: 2- strands/classrooms per grade level at grades K - 6 and 3-strands/3classrooms per grade level at grades 7-12. Proposed building work includes alterations to reconfigure approximately 50,000 square feet of existing building area, renovation of approximately 50,000 square feet of building area; and several additions totaling approximately 60,000 square feet to meet the educational program and space needs of a grades K – 12 school. The additions include a combination of spaces including classrooms, a gym addition, mechanical room additions, and administrative space.

Approximately \$1.6 million in infrastructure work has been identified to repair and replace deficient and outdated systems in the school’s physical plant. Interior rehabilitation work includes removal and replacement of interior finishes, doors, HVAC, plumbing and electrical systems and asbestos abatement. Exterior rehabilitation work includes complete window and exterior door replacement, replacement of the roof, and rehabilitation and repairs to the existing brick masonry, stone and precast. Parking demand will be addressed by ancillary parking to be developed off-site.

Full building air conditioning was requested by the District and added to this project just as the project went out to bid. As a result, the mechanical, electrical, and plumbing bid was delayed by 6 months. The project team redesigned the entire mechanical system and revised the bid documents to incorporate the new work.

The School 58 project began construction in early fall of 2012. The project is scheduled to be completed at the end of November 2014.

CHARLOTTE HIGH SCHOOL

Located in the northwest area of Rochester, Charlotte High School is a grade 7 through 12 school with a current enrollment of 1092 students. Constructed in 1931, the building contains five-stories and a basement, and contains 216,670 square feet of space. The building sits on a 26.97 acre site. It has 160 parking spaces, a track, football field, two baseball/softball fields and five tennis courts. The buses unload off the east face of the school in the bus loop off Lake Avenue.

The school presently contains 53 general classrooms, most of which meet today's standard. Common spaces include a cafeteria, a two teaching station gymnasium, a second gymnasium, a natatorium, auditorium and library. The scope of work proposed for this building includes alterations and reconstruction to approximately 125,000 square feet of existing building space and site work. The building will serve grades 9 through 12 as the home for two high schools including a Young Men's Leadership Academy and the existing coed high school.

Approximately \$6.4 million in infrastructure work has been identified to repair and replace deficient and outdated systems in the school's physical plant. Interior rehabilitation work includes the removal and replacement of interior finishes, doors, HVAC, plumbing and electrical systems, and asbestos abatement. Exterior rehabilitation work includes replacement of roof areas, exterior door replacement, and masonry rehabilitation. Additionally, reconstruction and/or replacement of existing site elements including asphalt and concrete pavement and sidewalks, fencing, and site lighting are also proposed.

The Charlotte High School project was completed in the summer of 2013 and re-opened for school programs at the start of the 2013-2014 school year.

FRANKLIN EDUCATIONAL CAMPUS

Located in the northeast area of Rochester, Franklin Educational Campus currently houses the District's pre-k through grade 6 Montessori school, and three secondary school programs. Constructed in 1928, the building contains four-stories and a basement totaling 443,510 square feet of building area. The building sits on a 22.93 acre site, has an all-weather track, football and soccer fields, four baseball/softball fields and seven tennis courts. The buses unload in the bus loop off the south face of the school at Norton Street.

For the 2010 - 2011 school year, the Franklin Campus is home to three new high schools: Integrated Arts & Technology High School, a grades 7 – 12 expeditionary learning/outward bound secondary school; Early College International High School, a grades 9 – 12 International Studies School; and Vanguard Collegiate High School, a grades 9 – 12 high school. All schools offer cutting-edge technology. Early College International High Schools also offers dual language opportunities including Mandarin Chinese and model United Nations programs. The facility contains 89 general classrooms, most of which meet or exceed today's standard. Common spaces include a cafeteria, a two teaching station gymnasium, auditorium and library.

The proposed scope of work for the Franklin Education campus includes alterations and an addition package that will provide two new accessible entrances to the building. This includes a new accessible entrance at the rear of the building, which will be used primarily for sporting events. This entrance will also house a new accessible elevator which will carry students from grade level to the gymnasium, pool, and a new loading dock and receiving area. Interior alterations will include full renovation of the existing kitchen and servery, which includes new finishes, equipment, and a new accessible toilet room. Also, included is the replacement of the existing service elevator, which has outlived its useful life with a new accessible lobby and elevator; and renovations to the main lobby at the building's south entrance. Mechanical work includes upgrades to the existing kitchen HVAC and ventilation systems; associated work required for the building addition and service elevator replacement. Site work will include the removal and replacement of concrete walks and ramps, removal and replacement of site fencing and guardrails; removal and replacement of asphalt paving, and the installation of a new asphalt parking lot with bus loop.

The main Franklin Educational Campus project was completed in the summer of 2013.

Following the design and start of construction of the main Franklin project, the District requested that the Franklin Auditorium be renovated. This scope of work includes the addition of air conditioning to the space, refurbishment or replacement of all finishes, lighting / lighting systems, curtains, rigging, sound systems, electrical, and seating as well as exterior roof replacement and masonry repairs.

The work on the Franklin Auditorium was bid separately from the main project and project began in the fall of 2013 and is scheduled to be completed by July 2014.

Exhibit B
Project Summaries

“Phase 1B” Schools

JOHN WILLIAMS SCHOOL 5

Located in the northeast zone, School No. 5 is a Pre K – 6 school with a current enrollment of approximately 550 students. It is the northwest LEAP school—a school for children whose native language is other than English—for the City School District. Constructed in 1926, this three-story building with a basement contains 124,924 square feet of building space. The building contains 46 general classrooms, most of which are smaller than today’s standard. Core spaces within the building include a gymnasium with two teaching stations, cafeteria, a library media center, a fully equipped computer lab, a wireless lab, and computers in every classroom. The building does not have an auditorium, however a stage located in the gymnasium allows the gym to function as an auditorium/performing arts venue.

The proposed scope of work for this facility centers on the conversion from a Pre K – 6 school to a 3-strand (3 classrooms per grade level) Pre K – 8 facility. The proposed scope includes moderate to heavy renovations of approximately 102,000 square feet of existing space. This includes renovation of the kitchen, the main office/agency partner space, and the nurse’s suite on the 1st floor; and renovation of the library and computer classroom. Reconfiguration and alteration of approximately 32,000 square feet of existing interior spaces will create two special education classrooms, an art room for 7th and 8th grade students, a band/chorus classroom, dedicated classroom space or occupational therapy/physical therapy, and two science classrooms/labs for grades 7 and 8.

The building sits on a 2.94 acre site that includes the building footprint, parking a playground, athletic field, baseball diamond, and a basketball court. Presently, the buses unload along Verona Street. In the proposed scope of work, a portion of Verona Street between Smith and Jay Streets will be acquired and the intersections of Verona and Smith Street at Jay Street will be modified to suit their new purpose as driveway curb cuts to the site. Proposed site work includes the addition of approximately 35 – 40 additional parking spaces on the southwest side of Verona Street on City of Rochester property to address the parking deficiency as the expected demand exceeds the number currently available on site.

Approximately \$2.4 million dollars in infrastructure work has been identified to repair and replace deficient and outdated systems in the school’s physical plant. This work includes HVAC, plumbing and electrical upgrades; interior work, fire safety and emergency lighting, and handicapped accessibility items.

Full building air conditioning was requested by the District and added to this project during the design phase.

The School 5 project began construction in July 2013 and is scheduled to be completed in August 2014.

HENRY HUDSON SCHOOL 28

Located in the northeast area of Rochester, Henry Hudson School No. 28 is a K – 6 school with a current enrollment of 624 students in kindergarten through grade 6. This two-story, 101,370 square foot building was constructed in 1969. The building sits on a 5.80 acre site. It has 56 parking spaces, playground space, an athletic field, baseball diamond, and basketball court. The buses unload in a loop off the south face of the school along Humboldt Street. A 1.60 acre city park sits adjacent to the school to the northeast.

The school presently contains 32 general classrooms, most of which meet today's standard except for classroom daylight. Common spaces include a cafeteria, gymnasium, a state-of-the-art computer lab as well as a mobile lab; and computers with online access in all classrooms and the library. The stage located in the cafeteria allows the lunchroom to double as an auditorium/performing arts venue. School No. 28 offers a bilingual program and provides additional support through English for Speakers of Other Languages (ESOL) classes; offers self-contained and inclusive opportunities for students with autism and additionally offers inclusion opportunities at all grade levels for students with learning disabilities and other cognitive deficits; the Major Achievement Program (MAP), which provides students with opportunities for acceleration and enrichment; formal band instrument lessons for students in grades 4-6, and after-school learning and recreation opportunities.

The proposed scope of work for this facility is driven by its conversion to a 3-strand (3 classrooms per grade level) K – 8 building. Proposed building rehabilitation work includes alterations to reconfigure and/or renovate the entire building. Approximately \$2.3 million in infrastructure work has been identified to repair and replace deficient and outdated systems in the school's physical plant. Interior rehabilitation work includes removal and replacement of interior finishes, doors, HVAC, plumbing and electrical systems and asbestos abatement. Exterior rehabilitation work includes complete window and exterior door replacement and rehabilitation of the precast concrete wall system with an option to look at replacement.

There are three small two-story additions needed to meet the model program needs of a K – 8 school. Site work proposed at this school includes additional parking on the west side of the building.

Full building air conditioning was requested by the District and added to this project during the design phase.

The School 28 project began construction in July 2013 and is scheduled for completion in August 2014.

EAST HIGH SCHOOL

Located in the northeast area of Rochester, East High School's current enrollment is 1713 students in grades 7 through 12. Constructed in 1957, East is a three-story building comprised of 418,536 square feet of building area. The building sits on a 29.9 acre site, has parking, a track, football, soccer, baseball and softball fields, four tennis courts and an obstacle/ropes course. The buses unload in the bus loop off the at the north south face of the school at Main Street.

The school contains 100 general classrooms, most of which meet or exceed today's standard. Common spaces include a cafeteria, two teaching station gymnasium, auditorium and library. East is presently in the preliminary stages of becoming a large grades 9 – 12 high school with several small Learning Communities that will prepare students for college and careers after graduation. Students will choose their career pathway in 9th grade and take courses within a smaller school community for their final four years of high school. Beginning with the 2011-2012 school year, the five learning communities are:

- The Foundation Academy (7-8th Grades)
- The Academy of Business Management and Finance (9-12th Grades)
- The Academy of Humanities, Arts & Communication (9-12th Grades)
- The Academy of Environmental Sciences, Information Technology & Pre-Engineering (9-12th Grades)
- The Academy of Human, Health & Public Services (9-12th Grades)

Approximately \$12 million of infrastructure work was identified through the 2010 Building Condition Survey. The proposed scope of work is driven by completing all infrastructure modernization focusing on the building shell. The entire perimeter of the building including all curtain wall, punched window openings, and storefront locations will be replaced, along with exterior masonry restoration and flashing repair. A modest amount of site work is included in the project for parking and sidewalk repairs and drainage. Also included are select locations within the building for asbestos abatement of existing flooring materials.

The main project at East High School began in July 2013 and is scheduled for completion in the summer of 2014.

Following the start of construction on the main project, the District requested that the football field refurbishment be changed and expanded to include the installation of a completely new synthetic turf field. The work on the new field was bid separately from the main project and began construction in March 2014. The project is scheduled to be completed by September 2014.

EDISON TECHNOLOGY CAMPUS

Located in the northwest area of Rochester, Edison Educational Campus was restructured for the 2010 – 2011 school year. Constructed in 1979, Edison is a five-story building with a basement consisting of 464,519 square feet of building area. The building sits on a 29.27 acre site, has 325 parking spaces, a track, football field, two baseball/softball fields and five tennis courts. The buses unload off the south face of the school in the parking lot off Colfax Street.

The school contains 149 general classrooms, most of which meet today's standard. Common spaces include a cafeteria, a two teaching station gymnasium, a natatorium, auditorium and library. The Edison Educational Campus houses Rochester S.T.E.M. (Science, Technology, Engineering, and Mathematics) High School for students in grades 9 – 12. Structured as three academies: the Academy of Engineering, Academy of Information Technology, and Academy of Medical Sciences; this high school provides small learning communities for its students. The Robert Brown School of Construction and Design is also housed on the Edison Campus.

Approximately \$15.8 million of infrastructure work is identified in the 2010 Building Condition Survey as being in need of repair or replacement. The proposed scope of work includes alterations and reconstruction to approximately 125,000 square feet of building area. Interior rehabilitation work includes structural rehabilitation of the post-tensioned concrete floor system, the removal and replacement of interior finishes, doors, HVAC, plumbing, and electrical systems, and asbestos abatement. Proposed site work includes the waterproofing of the entire perimeter foundation along with miscellaneous sidewalk and parking repairs as well as the main plaza entrance.

The Edison Technology Campus project began in the summer of 2013 and is scheduled for completion in August 2014.

Exhibit B
Project Summaries

“Phase 1C” Schools

JAMES P.B. DUFFY SCHOOL 12

Located in the south zone, School No. 12 is a kindergarten through grade 6 school with a current enrollment of approximately 770 students. Constructed in 1971, this three-story building contains 95,337 square feet of building space. The building contains 40 general classrooms. Small learning environments were created through the use of a “cluster” design - open plan pods of four classrooms. The building does not have a gymnasium, auditorium, or school library. Located adjacent to a City Recreation Facility, the school shares the City’s gymnasium and locker rooms for its physical education programs and sports programs; and the public library located at this site. Having a strong visual arts program, the building features a “cafetorium,” a stage located in the cafeteria that allows the lunchroom to function as an auditorium/performing arts venue.

Special academic programs offered include the Major Achievement Program (MAP) for grades 4 – 6, and the Spanish/English Dual Language enrichment program (HOLA) for grades K-6.

The proposed scope of work for this facility centers on its conversion from a K – 6 facility to a 4-strand (4 classrooms per grade level) K – 8 facility. The proposed scope includes alterations and renovations of approximately 95,000 square feet of existing interior space including the construction of new partitions to create separate classrooms. Interior rehabilitation work of the existing building includes the removal and replacement of interior finishes, doors; HVAC, plumbing and electrical system upgrades, and abatement of asbestos and asbestos containing materials.

Exterior work includes complete window replacement, exterior doors, and rehabilitation of the existing brick masonry and concrete. Options for consideration to meet the model program needs of a K – 8 school include an addition of approximately 8,000 square feet to include the construction of four new 3-story stair towers and two one-story classroom additions, and construction of a one-story addition to infill the overhang area on the South Avenue side of the building, and construct corridor additions at the 2nd and 3rd floors along South Avenue that connect between two of the new stair towers.

The building sits on an 8.02 acre site that includes the building footprint, parking, a playground, athletic field, two baseball diamonds, and a basketball court. The buses unload at a bus loop located off the east face of the building on South Avenue. Adjacent to the school at the west location is Highland Park. The proposed scope of work includes expanding the existing parking lot to add approximately 30 – 35 additional parking spaces. Approximately \$1.7 million dollars in infrastructure work has been identified to repair and replace deficient and outdated systems in the school’s physical plant.

The School 12 project is scheduled to bid in the fall of 2014 with the start of construction prior to the end of the year. The project will be completed in the summer of 2016.

JAMES MONROE HIGH SCHOOL

Located in the northwest area of Rochester, James Monroe High School is a grades 7 through 12 United Nations School with a current enrollment of 1079 students. Constructed in 1921, Monroe is a four-story building with a basement totaling 274,087 square feet of area. The building sits on an 8.32 acre site, has parking, an athletic field and three tennis courts. The buses unload off the north face of the school at Alexander Street.

The school presently contains 69 general classrooms, most of which meet today's standard. Common spaces include a cafeteria, two, two teaching station gymnasiums, a pool, auditorium and library. It offers The Language Academy, an accelerated program designed for native Spanish speakers and English-speaking students interested in developing and excelling in Spanish; the Advancement Via Individual Determination (AVID) program, and the Bilingual Developmental Program, a full-day program for Spanish speakers who are English Language Learners and Former English Language Learners in Grades 7 and 8. The program is designed to provide instruction in Spanish and English in the content areas and ESOL services in a pull out and co-teaching model.

The proposed scope of work includes alterations and reconstruction to approximately 200,000 square feet of building area. Approximately \$3.9 million in infrastructure work has been identified to repair and replace deficient and outdated systems in the school's physical plant. Interior rehabilitation work includes stabilizing the floor structure, removal and replacement of interior finishes, doors, HVAC, plumbing, and electrical systems, and asbestos abatement. Exterior rehabilitation work includes window replacement, roof replacement, and masonry rehabilitation.

Proposed site work includes reconstruction and /or replacement of existing site elements including asphalt and concrete pavement and sidewalks, athletic fields, backstops, fencing, and other miscellaneous site improvements.

Full building air conditioning was requested by the District and added to this project during the design phase.

The Monroe High School project is scheduled to bid in the winter of 2014/2015 with the start of construction in the summer of 2015. The project will be completed in the summer of 2016.

THOMAS JEFFERSON HIGH SCHOOL

Located in the northwest area of Rochester, Thomas Jefferson High is a grades 7 through 12 school with a current enrollment of 936 students. Constructed in 1917, Jefferson is a four-story building with a basement, totaling 255,371 square feet in building area. The building sits on a 2.75 acre site; has parking, a track, football field, seven baseball/softball fields, four basketball courts and four tennis courts. The buses unload off the west face of the school in the parking lot off Bloss Street.

Jefferson was transformed into one high school comprised of three separate learning communities: Merchants of Dreams: School of Artistic Expression, Merchants of Hope & Inspiration: School of Entrepreneurial Studies and Applied Sciences, and Merchants of Inspiration: School of Sports and Health Sciences/Nursing. It offers the Newcomer Program, which focuses on intense English language acquisition for international students new to the United States, AVID, a full band and choir program, and an on-site Student Support Center.

The school contains 78 general classrooms, most of which meet today's standard. Common spaces include a cafeteria, two, two teaching station gymnasiums, a natatorium, auditorium and library. The proposed scope of work is limited to minor cosmetic improvements such as painting and some carpet replacement, along with removal of a few pieces of mechanical equipment.

The Jefferson project will bid in June 2014 and all work is scheduled to be completed prior to the start of school in September 2014.

DISTRICT WIDE TECHNOLOGY (DWT) PROJECT

Phase 1 of the RSMP includes a separate project to include technology in all of the Phase 1 schools. The first set of schools, called the Phase 1A grouping includes Franklin, School 17, School 50, Charlotte, and School 58. The scope of the DWT work for the Phase 1A Schools includes instructional technology upgrades which include data, voice and video cabling, LAN Upgrades, pervasive wireless connectivity, video surveillance, interactive whiteboards with projection systems, extension of phone systems, sound field amplification and a centralized media distribution system. A similar project for the Phase 1B schools has been developed and bid in 2013. Upon completion of these projects for the two groupings of the Phase 1 projects, teachers at these schools will have enhanced access to tools and resources to enhance teaching and learning.

Work associated with the District Wide Technology project coincides with the main construction project at each school. School 17, 50, and Charlotte were completed in 2013. Currently, schools 5, 28, 58, and Edison are underway. School 12 and Monroe will be the final two projects in Phase 1 starting in 2014/2015 and completing in 2016.

Exhibit C

Swing Space Allocations 2014-2015

School 58 will remain at Franklin High School until mid year when the project is completed. Plans to move the program back to School 58 are currently under way.

Jefferson High School will be the temporary home for School 12 for the 2014-2015 and 2015-2106 School years.

Planning for swing space related to Monroe High School has yet to be finalized. This move would take place in the summer of 2015 in preparation for construction starting in July 2015.

Exhibit D

Table of Estimated Construction Cost and Anticipated State Aid Reimbursement

PROGRAM SUMMARY (6/2/14)								
ITEMS	PHASE 1A PROJECTS						SUBTOTALS 1A	
	DWT-1	17	17 EPC	50	58	CHARLOTTE		FRANKLIN
PROJECT COMMITMENTS (includes CAPI estimate)	\$ 22,379,727	\$ 28,516,731	\$ 124,815	\$ 23,170,961	\$ 40,465,901	\$ 27,850,841	\$ 11,280,404	\$ 153,789,380
REMAINING PHASE 1A PROJECT CONTINGENCY	\$ 265,731	\$ 45,386	\$ 3,515	\$ 43,405	\$ 538,070	\$ 171,844	\$ 484,605	\$ 1,552,556
ESTIMATED TOTAL PROJECT COST	\$ 22,645,458	\$ 28,562,117	\$ 128,330	\$ 23,214,366	\$ 41,003,971	\$ 28,022,685	\$ 11,765,009	\$ 155,341,936
ESTIMATED STATE BUILDING AID	\$ 21,952,383	\$ 19,702,320	\$ 125,763	\$ 18,112,547	\$ 22,509,762	\$ 27,316,257	\$ 11,483,700	\$ 121,202,732
ESTIMATED EXCEL FUNDING	\$ 338,101	\$ 6,727,855		\$ 2,438,524	\$ 6,206,071	\$ 505,790	\$ 115,784	\$ 16,332,125

ITEMS	PHASE 1B PROJECTS					SUBTOTALS 1B
	DWT-2	5	28	EAST	EDISON	
PROJECT COMMITMENTS (includes CAPI estimate)	\$ 17,877,771	\$ 21,700,574	\$ 24,140,187	\$ 17,168,900	\$ 28,725,491	\$ 109,612,923
REMAINING PHASE 1B PROJECT CONTINGENCY	\$ 328,804	\$ 507,468	\$ 615,624	\$ 85,380	\$ 1,983,893	\$ 3,521,170
ESTIMATED TOTAL PROJECT COST	\$ 18,206,575	\$ 21,700,574	\$ 24,140,187	\$ 17,168,900	\$ 28,725,491	\$ 109,941,727
ESTIMATED STATE BUILDING AID	\$ 16,331,625	\$ 19,068,868	\$ 20,236,558	\$ 15,915,830	\$ 26,714,225	\$ 98,267,106

ITEMS	PHASE 1C PROJECTS (yet to bid)			SUBTOTALS 1C
	12	MONROE	JEFFERSON	
CONSTRUCTION BUDGET (includes CAPI estimate)	\$ 22,319,634	\$ 35,792,139	\$ 464,828	\$ 58,576,601
PHASE 1C PROJECT CONTINGENCY	\$ 701,881	\$ 2,627,899	\$ -	\$ 3,329,779
ESTIMATED TOTAL PROJECT COST	\$ 22,319,634	\$ 35,792,139	\$ 464,828	\$ 58,576,601
ESTIMATED STATE BUILDING AID	\$ 20,818,481	\$ 33,450,753	\$ 351,226	\$ 54,620,460

	Additional Owner's Contingency
PROGRAM LIMIT	\$ 325,000,000
COMMITTED & ESTIMATED COST TO COMPLETE	\$ 323,860,264
UNCOMMITTED CONTINGENCY	\$ 1,139,736
ESTIMATED TOTAL STATE AID	\$ 290,422,423
*UNAIDED OR ABOVE MCA	\$ 33,437,841

* amount above MCA does not represent "local share"

"local share" is the difference between the annual debt service and the annual state aid

See Table of Debt Service vs Anticipated State Aid Reimbursement

*** This table is updated monthly to track project costs in real time for the duration of the project.**

Exhibit E

Table of Debt Service and Anticipated State Aid Reimbursement
(updated October 2013)

The local share for the project is calculated based on the debt service payments vs. state aid reimbursement

ROCHESTER JOINT SCHOOLS CONSTRUCTION BOARD
Facilities Modernization Program
 COMIDA Series 2012, 2013 and 2014 Financings
 Citi [[Building Aid Profile - Rochester CSD- 23-May-2013-RM-Pricing](#)]

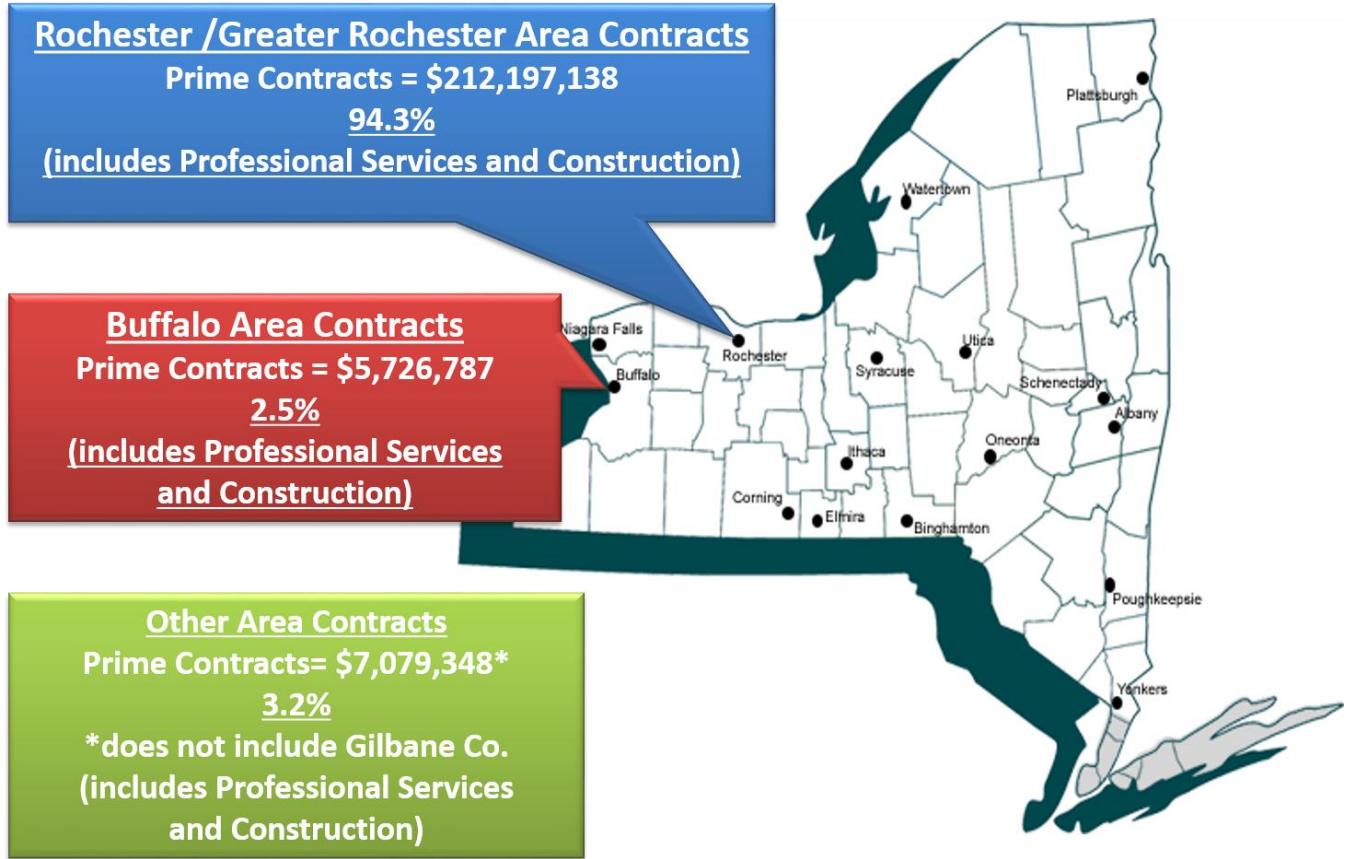
Annual Net Debt Service vs. Annual Building Aid

Fiscal Year	Annual Aggregate Net Debt Service (1)	Annual Aggregate Building Aid (2)	DISTRICT SHARE Annual Difference
2014	8,927,097	8,159,196	(767,901)
2015	17,677,975	16,308,545	(1,369,430)
2016	23,919,025	21,986,435	(1,932,590)
2017	23,922,750	21,986,435	(1,936,315)
2018	23,921,875	21,986,435	(1,935,440)
2019	23,922,250	21,986,435	(1,935,815)
2020	23,921,875	21,986,435	(1,935,440)
2021	23,918,750	21,986,435	(1,932,315)
2022	23,921,500	21,986,435	(1,935,065)
2023	23,920,625	21,986,435	(1,934,190)
2024	23,919,375	21,986,435	(1,932,940)
2025	23,919,375	21,986,435	(1,932,940)
2026	23,919,125	21,986,435	(1,932,690)
2027	23,922,000	21,986,435	(1,935,565)
2028	23,918,178	21,986,435	(1,931,743)
2029	15,040,750	13,827,239	(1,213,511)
2030	6,175,625	5,677,890	(497,735)
2031	0	0	-
2032	0	0	-
2033	0	0	-
2034	0	0	-
2035	0	0	-
	0		-
	358,788,150	329,796,525	(28,991,625)

* This table is updated approximately every six months throughout the duration of the project.

Exhibit F

Contracts by Region (through May 2014)



Values do not include Financial Advisors, Underwriters, or RJCSB operational costs

Exhibit G

MBE/WBE/SBE/DBE Business Utilization
And
Minority and Women Workforce Summary Report
(through March 2014)

BUSINESS UTILIZATION

Program Goals 15% MBE, 5% WBE, 5% SBE, 2% DBE

MBE contracted dollar amount is
\$37,041,681

MBE % of Contract Amount is 17%

WBE contracted dollar amount is
\$17,204,266

WBE % of Contract amount is 8%

SBE contracted dollar amount is
\$10,804,468

SBE % of Contract amount is 5%

DBE contracted dollar amount is
\$4,032,404

DBE % of Contract amount is 2%

Total Program Goal of MBE, WBE, SBE, DBE = 27%

Actual Total MBE, WBE, SBE, DBE = 32%

** note – all dollar amounts are based on the Compliance Report dated April 24, 2014 and are subject to the results of a comprehensive project audit currently being conducted by Baker Tilly on behalf of the RJSCB

Exhibit G (continued)

WORKFORCE PARTICIPATION
Program Goals M = 20% W = 6.9%

Total Hours Worked by All Workers to Date: 1,074,126

Total Hours Worked by All Minorities to Date: 246,249

% of Total Hours Worked by Minorities = 23%

Total Hours Worked by All Women to Date: 116,204*

% of Total Hours Worked by Women = 11%

* The Women category includes Caucasian women only. Minority women are counted in the Minority category

** note – all work hours are based on the Compliance Report dated April 24, 2014 and are subject to the results of a comprehensive project audit currently being conducted by Baker Tilly on behalf of the
RJSCB

Exhibit H

Table of MBE/WBE/SBE/DBE Subcontractor Firms (by project)

This list represents current active projects

School / Project	CM / Architect or Prime Contractor	Subcontractor	EBE Status
Districtwide Professional Services Phase 1B	Kaizen Food Service Design	Roth Consulting Group	WBE
Districtwide Technology Phase 1B	Hewitt Young Electric	Carney Electric	MBE
Districtwide Professional Services	Millennium Strategies	Foxwise	MBE / WBE / DBE
		Sigma PSI	SBE
East HS	Cannon Design	Razak Associates	MBE
		Singleton Construction	MBE
		Ravi Engineering & Land Surveying	MBE
		Architectura PC	WBE
		Fisher Associates	WBE
		Watts Architecture & Engineering	MBE
	DiFiore Construction	Chenango Contracting	MBE
		Minority Material Haulers	WBE
		Lysander Construction	WBE
		JC Smith	WBE
		Decca Paving	DBE
		Cardwell Construction	SBE
	The Pike Company	Firestop Technologies	SBE
		Casarsa Construction Supply	SBE
		ASA Contractors, Inc.	SBE
		Wayside Contractors	SBE
		Minority Material Haulers	SBE
		Genesee Building Restoration	WBE

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		OCM Construction	DBE
		Redhawk Equipment	SBE
		Rochester Rigging & Erectors	DBE
		Scott Construction	SBE
		Scott's Unlimited	SBE
		Shades of Color	WBE
		Steve General Contractors	MBE
		G&J Contracting	DBE
East HS / Edison Tech.	LPCiminelli, Inc. (CM)	Fisher Associates	WBE
		Rogers Enterprises	MBE / WBE / DBE
		S&W Contracting / Spice Group	MBE / WBE / DBE
		SLR Contracting & Service Company Inc.	MBE / WBE
		Safety Zone Ventures LLC	DBE / WBE
Edison Tech.	Hewitt Young Electric	Sheen & Shine	DBE
		Unified Electric	MBE
		Bethany Technologies	WBE
		Journee Technology Staffing	SBE
	LaBella Associates, PC	Heather Domoras Design	WBE
		NPV, Inc.	WBE
		Ravi Engineering & Land Surveying	MBE
		Design Services, Inc.	DBE
		Razak Associates	MBE
		ArchStetics Architecture	SBE
		Watts Architecture & Engineering	DBE
		Jensen/BRV Engineering	SBE
	Landry Mechanical Contractors	Pipitone Enterprises	WBE
		Unified Electric	MBE
		MGM Insulation	MBE
		JC Insulation	SBE
		Mechanical Testing Inc.	WBE

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		Indoor Air Technologies	WBE
		JC Smith	DBE
	M.A. Ferrauilo Plumbing & Heating	Coldwater Insulation	WBE
		Lakeview Construction	SBE
		JC Smith	DBE
		JHP Industrial Supply Co.	MBE
		Cannon Noto Enterprises	MBE
		Kris Kimmel Construction Drafting	SBE
	The Pike Company	Gym Equipment & Specialties of NY Inc.	SBE
		Redhawk Equipment	SBE
		Scott's Unlimited	MBE
		Shades of Color	MBE
		Spencer-Virnoche	SBE
Environmental Services	Oso, Inc.	Fisher Associates	WBE
		Oso, Inc.	MBE
		Ravi Engineering & Land Surveying	DBE
		Safety Zone Environmental	WBE
		Cornerstone	SBE
		CanAm	SBE
Franklin Auditorium - Phase 1B	Kaplan-Schmidt Electric, Inc.	BSV Enterprises	MBE
		Deborah Jean Inc.	WBE
		City Electric Company, Inc.	WBE
		Oso, Inc.	DBE
		UZO I International LTD.	SBE
	M.A. Ferrauilo Plumbing & Heating Inc.	Journee Construction	MBE
		Indoor Air Technologies	WBE
		Lakeview Construction	SBE
		Kris Kimmel Construction Drafting	SBE
	Steve General Contractors	R. Long Consulting Group	DBE
		Upstate Interiors	SBE

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		Pro Carpet	WBE
		Structural Remediation Services	WBE
		Steve General Contractors	MBE
	Thurston Dudek LLC	JHP Industrial Supply Co.	MBE
		Coldwater Insulation	WBE
		106 Enterprises	SBE
		Oso, Inc.	DBE
	Young & Wright Architectural	Watts Architecture & Engineering (Civil)	MBE
		Watts Architecture & Engineering (Auditorium)	MBE
		LDK Engineering (Structural)	WBE
		Sienna Environmental Technology (Asbestos Testing)	DBE
		Sienna Environmental Technology (Auditorium)	DBE
		Ravi Engineering & Land Surveying	DBE
		Foundation Design (GeoTech)	SBE
		Bolton Surveying	SBE
		Joy Kuebler Landscape Architect	WBE
Franklin Educational Campus - Roof Project	Steve General Contractors	Oso, Inc.	DBE
		KA & S	SBE
		Structural Remediation Services	WBE
		Steve General Contractors	MBE
Henry Hudson School #28	Bell Mechanical Contractors	MIS America	DBE
		JHP Industrial Supply Co. (Pumps)	DBE
		JC Smith	DBE
		Unified Electric	MBE
		JHP Industrial Supply Co. (Mod Comf)	MBE

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		Boulter Crane	SBE
		WaterWise	SBE
		Herman (Sheetmetal Material)	SBE
		RF Peck Co.	SBE
		VJ Stanley	SBE
		Herman (Sheetmetal Equipment)	SBE
		Mechanical Testing Inc.	WBE
		Mark Cerrone	WBE
		Oso, Inc.	WBE
	Kaplan-Schmidt Electric, Inc.	Apex Enterprises	WBE
		Deborah Jean Inc.	WBE
		Oso, Inc.	DBE
		Steve General Contractors	MBE
		UZO I International LTD.	SBE
	LaBella Associates, PC	Heather Domoras Design	WBE
		NPV, Inc.	WBE
		Ravi Engineering & Land Surveying	MBE
		Design Services, Inc.	DBE
		Razak Associates	MBE
		Steve General Contractors	MBE
		ArchStetics Architecture	SBE
		Watts Architecture & Engineering	DBE
	Manning Squires Hennig	Mark Cerrone	MBE
		Rochester Davis Fetch	MBE
		Apollo Steel	MBE
		OCM Construction	MBE
		GP Land & Carpet	MBE
		Environmental Services Unlimited	MBE
		Mark Cerrone	WBE
		Keeler Construction	WBE
		KSP Painting	SBE
		Northeast Interior Systems Inc.	SBE
		Elmer W. Davis	SBE
		RE Krug Corp.	SBE

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		Firestop Technologies	SBE
		Cooper Sign Company	WBE
		Drapery Industries	SBE
		Access Elevator and Lift	SBE
		Susquehanna Sheet Metal	WBE
		G&J Contracting	DBE
	Nairy Mechanical, LLC	Steve General Contractors	MBE
		Coldwater Insulation	WBE
		Oso, Inc.	DBE
		Journee Construction	MBE
		Nairy Mechanical, LLC	SBE
	Hunt Engineers	Ram-Tech Engineers	MBE
		Dataflow Reprographics	WBE
		Oso, Inc.	DBE
		Edge-Global Technology Services	SBE
James P.B. Duffy School #12	SEI Design Group	ArchStetics Architecture	SBE
		Dataflow Reprographics	WBE
		EDR Companies	SBE
		Kenel J. Antoine and Associates	MBE
		Building Energy Solutions	WBE
		NPV, Inc.	WBE
		Popli Design Group	MBE
		Vargas Associates	DBE
John Williams School #5	Bell Mechanical Contractors	Journee Construction - Demo	DBE
		Indoor Air Technologies	WBE
		Unified Electric	MBE
		Oso, Inc.	DBE
		Mechanical Testing Inc.	WBE
		JC Smith	WBE
		Journee Construction - Insulation	MBE

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		Boulter Crane	SBE
		Journee Construction - Cut / Patch	SBE
		JHP Industrial Supply Co.	MBE
		RF Peck Co.	SBE
		Journee Construction - Firestop	DBE
	Erdman Anthony	Popli Design Group	MBE
		Convergent Technologies	WBE
		Turner Engineering, PC	SBE
	Kaplan-Schmidt Electric, Inc.	Deborah Jean Inc.	WBE
		BSV Enterprises	MBE
		Oso, Inc.	DBE
		Steve General Contractors	MBE
		UZO I International LTD.	SBE
	LeChase Construction	Mark Cerrone	WBE
		G&J Contracting	DBE
		Cummings Construction	MBE
		Downey-Goodlein	WBE
		IC Construction Services	MBE
		Victory Lifts	SBE
		UZO I International LTD. / Main Ford	MBE
		Spencer-Virnoche / Upstate Interiors	SBE
		Homeguard Environmental	MBE
		Susquehanna Sheet Metal	SBE
		Gym Equipment & Specialties of NY Inc.	SBE
		Takeform Architectural Graphics	SBE
		Oso, Inc.	DBE
		Nickerson Corporation	WBE
		Sheen & Shine	SBE
		Kraftwerks	WBE
		Martens Janitorial	SBE
	Thurston Dudek LLC	MGM Insulation	MBE
		JHP Industrial Supply	MBE

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		Co.	
		Pipitone Enterprises	WBE
		Oso, Inc.	DBE
		DDT Construction	SBE
		Safety Zone Ventures LLC	WBE
		Journee Construction	MBE
	Young & Wright Architectural	Bolton Surveying	SBE
		Existing Conditions Surveys	WBE
		Sienna Environmental Technology (Test)	DBE
		Sienna Environmental Technology (Design)	DBE
		Sienna Environmental Technology (Roof)	DBE
		Watts Architecture & Engineering (Civil)	MBE
		Watts Architecture & Engineering (Plumbing)	MBE
		Watts Architecture & Engineering (Sewer Investigation)	MBE
		Watts Architecture & Engineering (Kitchen Design)	MBE
		Watts Architecture & Engineering (AC Systems)	MBE
		Watts Architecture & Engineering (Structural)	MBE
		Watts Architecture & Engineering (Traffic Study)	MBE
		Tuscano Clement Taylor (Cost Estimate)	WBE
		Dwyer Architectural (Interiors)	WBE
		Foundation Design (GeoTech)	SBE
Professional Services - Phase 1B	SJB Services Inc.	Larsen Engineers	SBE
		FM Office Products	MBE
		Popli Design Group	MBE / DBE
		EDR Companies	WBE

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	Wendel Energy Services	Larsen Engineers	MBE
		Lighthouse Energy, LLC	WBE
Rochester School Modernization Program	Baker Tilly (ICO)	CASNY	MBE / WBE / SBE
School #28 & 58	LeChase Construction (CM)	Cummings Construction	MBE
		Rogers Enterprises	SBE
		Fisher Associates	WBE
		Dataflow Reprographics	WBE
School #5 & 12	The Pike Company (CM)	CHC Construction, Inc.	MBE
		Scott Construction	SBE
		Safety Zone	WBE
		Dataflow Reprographics	WBE
		Mid-City Signs	WBE
World of Inquiry School #58	Eastcoast Electric, LLC	Adonis Construction	MBE
		Jaclyn Building Services	SBE
		MS Unlimited	WBE
		JHP Industrial Supply Co.	DBE
		Oso, Inc.	WBE
		Bethany Technologies	WBE
	JCJ Architecture	ArchStetics Architecture	SBE
		Fisher Associates	WBE
		Joy Kuebler Landscape Architect	WBE
		Ravi Engineering & Land Surveying	MBE
		Toscano Clements Taylor	WBE
	Leo J Roth	Oso, Inc.	DBE
		MGM Insulation	MBE
		PS Supply	SBE
		Massive Testing and Balancing	SBE
		Krieg Construction	WBE
	M.A. Ferrauilo Plumbing & Heating Inc.	Coldwater Insulation	WBE

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		Lakeview Construction	SBE
		JC Smith	DBE
		JHP Industrial Supply Co.	MBE
		Cannon Noto Enterprises	MBE
		Wetdman Electric	WBE
		Kris Kimmel Construction Drafting	SBE
	Manning Squires Hennig	Steve General Contractors	MBE
		G&J Contracting	MBE
		US Ceiling	MBE
		OCM Construction	MBE
		UZO I International LTD.	MBE
		Scott Construction	MBE
		Clinton Downing	MBE
		Pavilion Drainage (Supplier of Lupini Construction)	MBE
		Kraftwerks	WBE
		Susquehanna Sheet Metal	WBE
		Spectrum Windows & Walls	WBE
		Fisher Associates	WBE
		US Ceiling	WBE
		PDS Construction (Sub of Garden Grove)	WBE
		DeClerck Flooring	SBE
		Moss Architectural Products	SBE
		Firestop Technologies	SBE
		Garden Grove	SBE
		Kraftwerks	DBE